2-1 Chairman's Statement

Dear Valued Shareholders and Partners,

On behalf of First Milling Company Board, it gives me great pleasure to share with you our annual report for the year ended on December 31, 2023G. I would like to take this opportunity to thank you for your unwavering trust, which has allowed us to continue our path of growth toward accomplishing the Company's goals and intended strategy.



For First Milling Company, 2023G has been an incredible year despite all rising geopolitical tensions, economic unpredictability, and global inflation rates. We stayed true to our core strengths which helped us to continue leading the list of Kingdom's producers of flour products and its derivatives.

With your help and well wishes, First Milling Company transformation into a publicly listed company on the Saudi Exchange "Tadawul" through its initial public offering "IPO" has marked a significant turning point in our long and continuous journey toward stabilizing national food security and offering a wide range of cutting-edge products to our partners and customers everywhere, every day. Furthermore, our success has been greatly influenced by the pivotal role played by the Saudi Government and all related organizational authorities in such a crucial stage. First Milling Company now had occupied a significant position that helps its move to achieving its longterm goals which is to shape a different future for the Saudi Arabian food sector.

As we approach the end of our first year as the first Saudi milling company to be listed on Tadawul, I am overcome with gratitude for the existence of such a robust and supportive investing environment that is loaded with lots of factors that has fueled our listing operation and produced such remarkable success. I would like to take this opportunity to express my gratitude to the wise leadership of the Kingdom for its enlightening guidance and motivating vision, which have driven our development. I also want to express my gratitude to the Capital Market Authority" CMA" for its collaboration, support and unique role as the regulatory authority for the Saudi financial market.

We made significant steps toward solidifying dominant position in the local market

As we look to the challenges that turned into opportunities in 2023G, we can confidently state that First Milling Company made significant steps toward solidifying its dominant position in the local market. This year we further expanded the scope of our operations and introduced new high-quality products, which helped diversifying the Company's sources of income and achieved sustainable growth and investment value to all our shareholders. Moreover, the Company succeeded in achieving its goals for sustainability and social responsibility, on the heels of adopting methodological business principles and implementing projects to improve the optimal use of energy and preserve our environment. In addition, the Company supported Saudi youth through its social responsibility programs which positively improved the Company's reputation and its relation to the community.

First Milling Company made significant progresses in a number of business-related areas in 2023G. In general, the Company's financial results grew compared to the previous year. Such sustainable results were primarily attributed to the efforts of our committed and gualified team that strenuously and ruthlessly works to achieve our strategic objectives. Above all, I want to sincerely thank each and every one of you for your invaluable contribution and commitment to improving the Company's overall performance.

First Mills kept up its rapid steps in 2023G, taking advantage

In our capacity as a leading national company in the production of top quality flour, feed, bran, and wheat derivatives products, we take pride in our leading position in the local market with regard to the number of business sectors and products categories, which reflects the constant loyalty of our customers and their continuous support for us.

In 2024G, we look forward to going on with implementing our strategic plans, diversifying the innovation of our products and developing our integrated solutions to meet the needs of our customers in a way that enhances our productivity potentials. We constantly seek to invest in our leading position in economic and social sustainability. In the upcoming year, First Milling Company aims to continue its healthy and sustainable growth, to double its efforts in terms of innovation and enhance quality of its products and services. We are further committed to continuously boosting our customers' satisfaction and achieve the vision of our Company, to be the leading company in its field in the region.

Quality is First -

of promising growth prospects owing to the development of digital technologies and modern production techniques. In fact, the Company's reliance on these technologies led to fundamental changes in the business landscape and accelerated the production engine without sacrificing the superior quality of the products we offer to our customers. Such efforts were the fruit of a robust operational performance that vielded a growth in the production volume and an increase in revenues, which led to superior sustainable financial performance.

The Company's reliance – – on the Advanced digital technologies and modern production techniques led to fundamental changes on our business landscape

To conclude, I would like to express my gratitude and appreciation to my fellow Board Members and the Executive Management Team for their past, current and future efforts to achieve the Company's vision and strategy. I truly appreciate the harmony between the Executive Management and the Board to ensure the implementation of the Company's plans. It would be of worth here to note that the Board shall continue to support the Executive Management by all possible means, in accordance with our governance framework, on grounds of the implementation of the resolutions that shall pace up the progress of the Company's business.

I would also like to take this opportunity to thank all the Company's employees for their hard work over the years and our honorable shareholders for their support and confidence in First Milling Company. We are quite positive that we shall continue our successes and shall strongly and diligently counter all future challenges.

Tarig Mutlag Abdullah AlMutlag

Chairman